### Setting Up Adama University

### The 1<sup>st</sup> Ethiopian Technical University

TUSUR International Conference Febr. 2..3, 2012 Devoted to the 50<sup>th</sup> Anniversary of the University

#### By Herbert Eichele

Setting Up Adama University

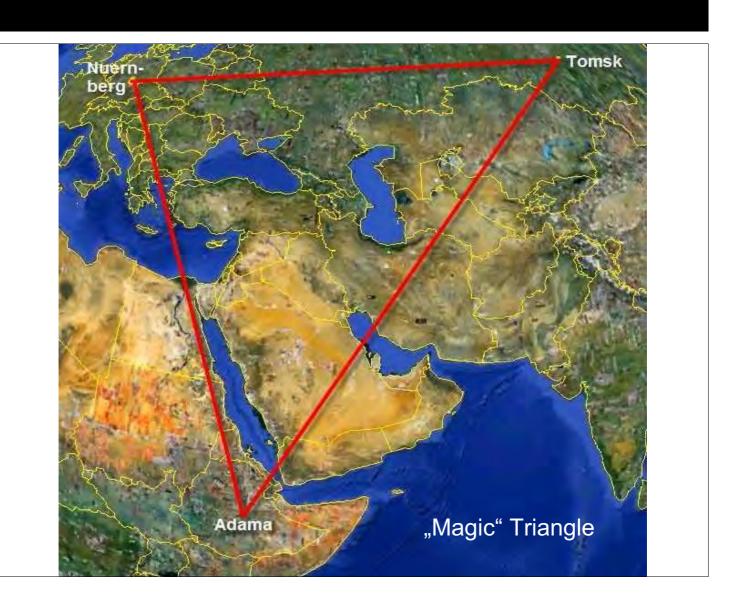
1<sup>st</sup> Ethiopian Technical University

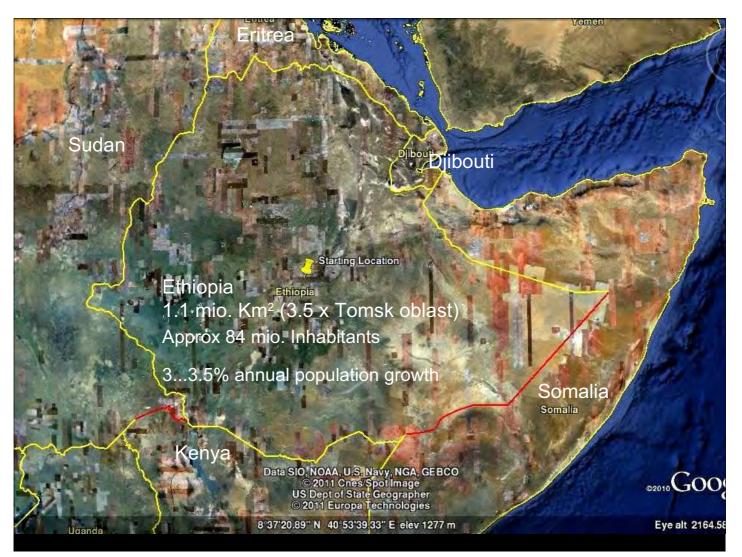


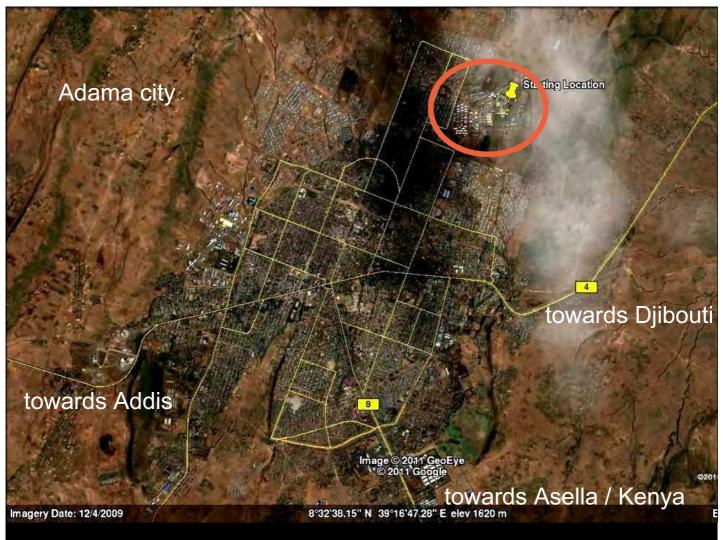
#### About the author

- Prof. Dr. rer. nat.
- Georg-Simon-Ohm University, Nuremberg Germany
- Former Dean and Rector of Ohm-University
- Founder President of Adama University on leave from Germany / Bavaria mandated by the Ethiopian government
- Honorary Doctor of TUSUR

### Context









3 <u>climatic zones</u> below 1000m altitude <u>hot humid</u>, 1000-2500m <u>moderate</u>,

above 2500m altitude cool

- Strong influence of <u>religions / churches</u>
   45% christian-orthodox
   45% muslim,
   7% protestant/catholic/various sects
   natural religions
- Federal democratic republic (9 regions, 2 metropolitan areas)
- Nile-waters mostly originate from Ethiopia (Blue Nile)

Ethiopia's characteristics in short

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## Setting Up Adama University 1st Ethiopian Technical University



#### **History**

- Feudal system until end of Emperor Haile Selassie;
- 5 years Italian occupation;
- 1974 Marxist dictatorship of Mengistu; civil war and defeat of this "Derg" (Советы)–regime 1991;
- War Ethiopia-Eritrea until 2000;
- 2005 elections with turmoils;
- 2010 elections peaceful result: 98% pro governing party EPRDF

Ethiopia's characteristics in short



#### Political – economic situation

- Ethiopia until 2025 shall reach a mid income level
- State directed economy, recent 5years plan reach 2015
- EPRDF Ethiopian People Revolutionary Democratic Front
- Low income, high inflation
- Chinese ubiquity
- Chinese system as role model
- Major investors from China, Turkey, India
- Germany as important donor and development assistant but minor investor
- Official language Amharic

322 Ge'ez symbols



Ethiopia's characteristics in short

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### Adama University Setup

Objectives and Concept



- Adama University (AU) shall be a <u>model university</u> (TU) for Ethiopia emphasizing on <u>economic development</u> and university-industry cooperation <u>according to the German</u> <u>paradigm</u>
- AU shall become a model university for <u>excellence</u> in <u>teaching</u>, learning and <u>applied research</u>
- AU be attractive in <u>international partnerships</u> and networks
- AU shall be Ethiopia's <u>vocational teacher education</u> center
- Input to draft the document "Setting up Adama University – A Framework"

Objectives defined by the Ethiopian government

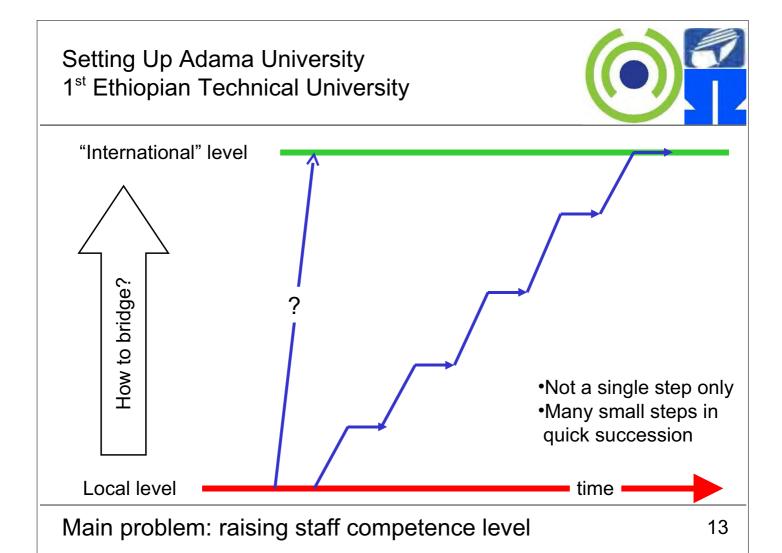
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## Setting Up Adama University 1st Ethiopian Technical University



- 2005 Ethiopia's government decided to <u>expand</u> the higher education sector <u>from 8 to 21 universities</u>
- One start-up university shall be governed by an experienced German professor and be model university
- Experiences gained from the model university shall be transfered to the other universities
- Meanwhile 10 more universities (totaling 31) and 10 IoTs (Institutes of Technology) are being established following the Adama paradigm

Recent history up to now



What has been achieved?



#### Gross data by academic year 2010/11

- 21,000 students
  - 12,000 regular (=day time)
  - 4,700 evening/weekend-students (=extension students)
  - 3,800 summer-students
  - 500 postgraduate students (MA / PhD)
- 5,100 graduations (acad. year 2009/10)
- Adama Campus (100 km south east of Addis Abeba)
- Asella Campus (75 km south of Adama)

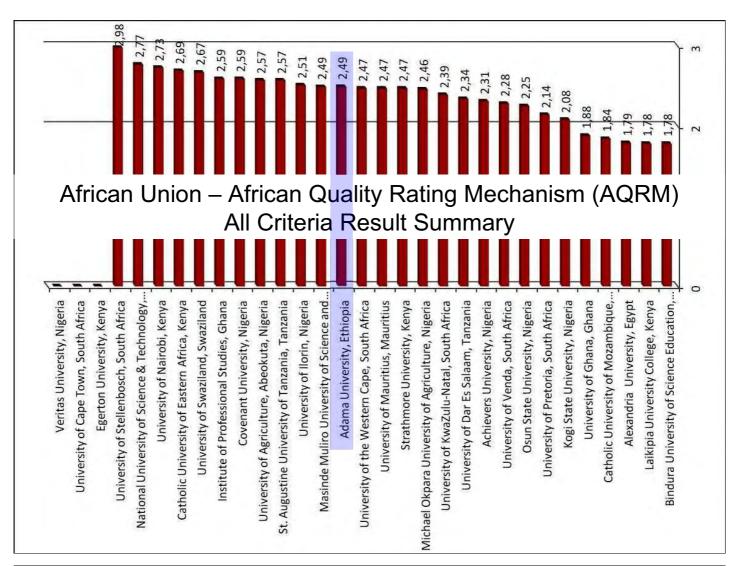
Gross data 15

## Setting Up Adama University 1st Ethiopian Technical University



- Recognized as "THE MODEL UNIVERSITY"
- Recognized as <u>pivotal</u> for Ethiopia's university reform
- 10 <u>new universities</u> under establishment following the <u>AU</u> <u>paradigm</u>
- 10 institutes of technology (IoTs) under establishment following the AU paradigm
- Engineering faculties re-established as schools of engineering according to the AU paradigm
- New university legislation (2009) mirrors essential characteristics of AU

Summary of outcomes





#### Academic structures transformation

- Science Schools with departments as subunits
- Combine <u>related core-competences</u> in <u>one organizational unit</u> (department)
- Boost teaching quality by
  - Studies boards/committees, exam boards/committees
  - Didactics-center, teaching support center
  - Deans of studies
  - Studies/course guidance, mentoring
  - Internship service
  - Curriculum design
  - Participation/involvement of students



- School of Engineering and Information Technology (SoE)
- School of <u>Business</u> (SoB)
- School of <u>Pedagogy and Vocational Teacher Education</u> (SoP)
- School of <u>Humanities and Natural Sciences</u> (SHN) now School of Humanities and Law & School of Natural Sciences
- School of <u>Agriculture</u> (SoA) (incl. AMAE Asella Model Agricultural Enterprise und **Artificial Insemination Institute)**
- School of Health and Hospital (Medical School, SHH) (incl. Asella University Hospital)

Scientific schools of Adama University

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campus partial view

100 km south east of Addis Abeba

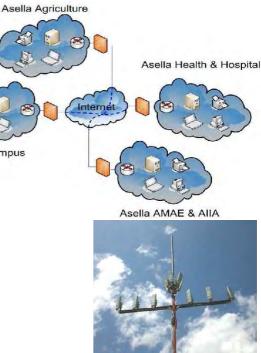
(additional location Asella 75 km south)



March 2008 5 PCs for 6,500 students & 1,500 staff each with internet access

End of 2010 2000+ networked PCs with internet access (16.5 Mbps aggregated) 4 campuses linked as virtual private network, PC-pools open 24/7, WLan

On-line services now go without saying, laptop rental service



Some ICT outcomes

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#### Setting Up Adama University 1<sup>st</sup> Ethiopian Technical University



Digital Library (AU internal) eCatalogue (AU internal)

eBooks (AU inte

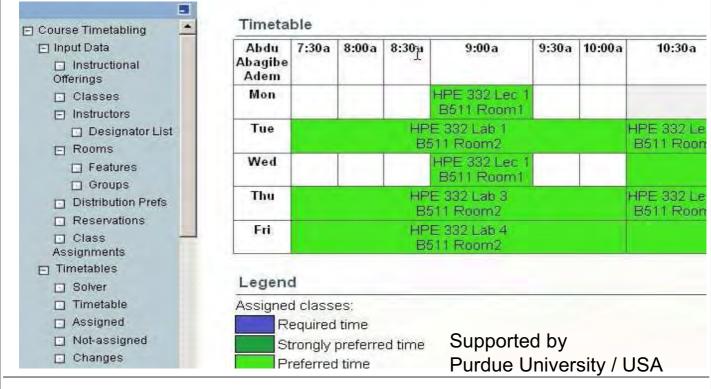
Google Books MITopencourseware Wiki-Books

- eLibrary services 20.000+ eJournals, eBooks (each)
- eTeaching, language labs
- EEORS (students admin)



Some ICT outcomes





Some ICT outcomes – course and classroom scheduling

## Setting Up Adama University 1st Ethiopian Technical University



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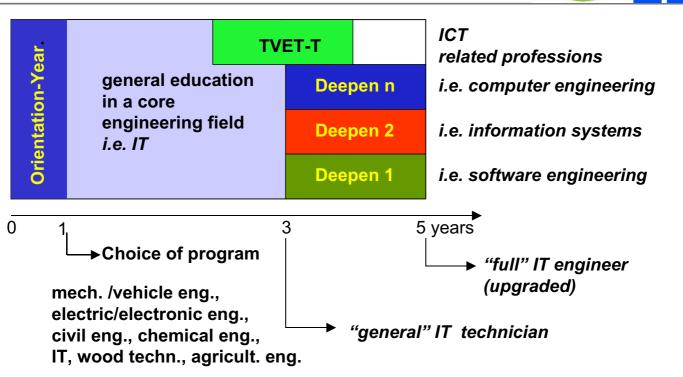
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|----------------------------------------------|--------------|----------|-------------|-------|-----------|------------|----------|----|
| ▼ Cost Units                                 | 0            |          | ETB         | 0     | 0         | -194680.00 | 68.00    |    |
| ▶ 10000 Schools                              | 0 - 001      |          | ETB         | 0     | 0         | 32320.00   | 18.00    |    |
| 20000 Institutes                             | 0 - 002      |          | XIS.        | 0     | 0         | 0          | 0        |    |
| ▶ 30000 Managing Board                       | 0 - 003      | λ'       | <b>⊘</b> TB | 0     | 0         | 0          | 0        |    |
| ▶ 40000 Management Support Functions         | 0 - 004      |          | ETB         | 0     | 0         | 0          | 0        |    |
| ▼ 50000 Central Academic Units               | 0 - 005      | inte s   | <b>5</b> TB | 0     | 0         | -204500.00 | 45.00    |    |
| ▶ 51000 Library                              | 0 - 005 - 00 | \` \co   | ETB         | 0     | 0         | -135000.00 | 30.00    |    |
| 52000 ICT                                    | 0 - 005      | وي       | ETB         | 0     | -69500.00 | -69500.00  | 15.00    |    |
| 53000 International Relation Office          | 0 - 0000     | CO       | ETB         | 0     | 0         | 0          | 0        |    |
| 54000 Pedagogical Improvement Support Center | 9-005-005    | ,        | ETB         | 0     | 0         | 0          | 0        |    |
| 55000 Culture Leisure Sports                 | 0 005 - 006  |          | ETB         | 0     | .0        | 0          | 0        |    |
| 56000 Knowledge and Technology Interchang    | 0 505 - 006  |          | ETB         | 0     | 0         | 0          | 0        |    |
| 57000 Central Workshop Facilities            | 005 - 007    |          | ETB         | 0     | 0         | 0          | 0        |    |
| ▶ 60000 Central Administration               | 0 - 006      |          | ETB         | 0     | 0         | 0          | 0        |    |
| 70000 Compound Services                      | 0 - 007      |          | ETB         | 0     | 0         | 0          | 0        |    |
| ▶ Projects                                   | 0 - 008      |          | ETB         | 0     | 0         | -22500.00  | 5.00     |    |
| ▶ 1800 - MoFED (Treasury)                    | 1800         |          | ETB         | 0     | 0         | 0          | 0        |    |
| ▶ 1900 - MoFED (IR)                          | 1900         |          | ETB         | 0     | 0         | -4020.00   | 6.00     |    |

Some ICT outcomes

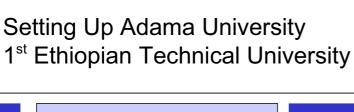
#### Reform of Studies

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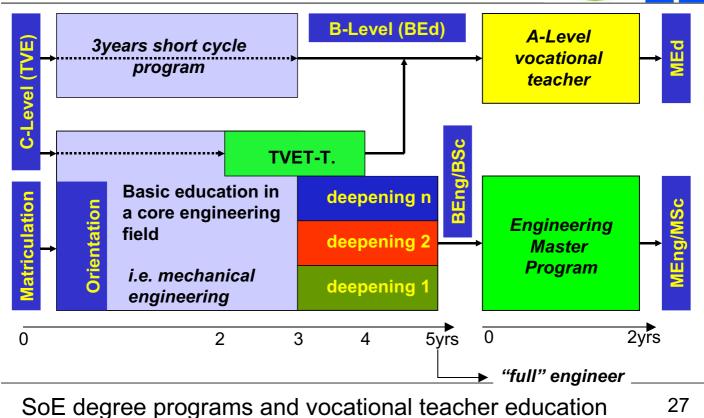


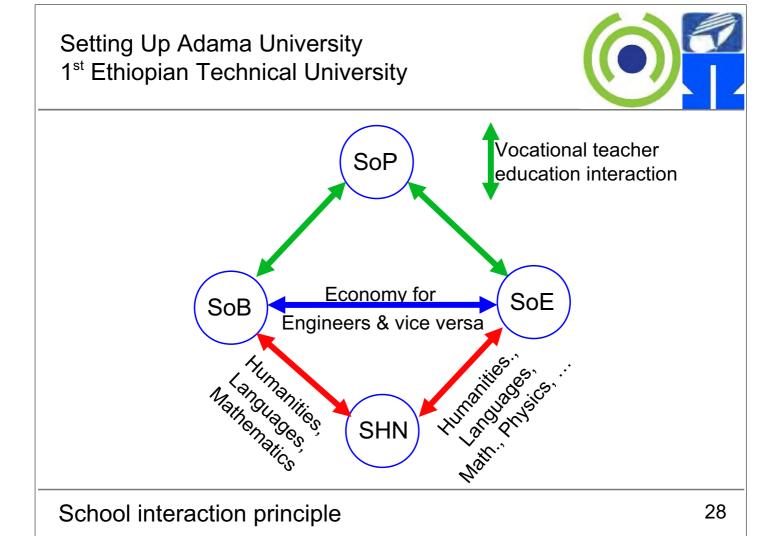


SoE undergraduate program structure









#### **Human Resources Management**

## Setting Up Adama University 1st Ethiopian Technical University



- Promote / award competent staff extra training, more responsibility, income adjustment, bonus pay, scholarships, ...
- Change work assignment of weak staff
- Internal further training retrained staff may expect workplace enrichments
- Continuing / further training of teaching staff Incentives: money, prestige, sabbatical, partial leave for training, certificates, ...
- Sandwich Master by Research and Doctorate by Research programs for high potential teaching staff



Characteristics of doctorate abroad ...

- Many years of absence
- Loss of mental binding to Ethiopia
- No return to Ethiopia
- No progress in / for Ethiopia, but "for BMW"
- No development of lab resources / experiences in Ethiopia
- Expensive and inefficient
- **...**

Drawbacks of the hitherto approach

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## Setting Up Adama University 1st Ethiopian Technical University



- Doctorate in Ethiopia: tackling of problems <u>relevant for Ethiopia</u>
- <u>Labs</u> are set up; gathering of local experience
- Activation of local resources
- Repeated short time stays abroad
- International embedding
- Skills and know how come to Ethiopia
- Execution in Ethiopia
- Involvement of undergraduate students
- Immediate teaching improvement, not after many years abroad only (if at all)
- **...**

"by research" approach benefits

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- Relevant research effect of Dr. / MSc by Research
  - Example: Dr. candidate Gemechu Wirtu.
  - Visits of his (German) advisor to Adama University
  - International embedding <u>creates local competence</u> and resources
  - Example: wood <u>test lab established</u> for PhD and MA research
  - Activation of available but never used resources









"by research" approach benefits - example

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### **Adama University Setup**

**Upgrade Continuation** 



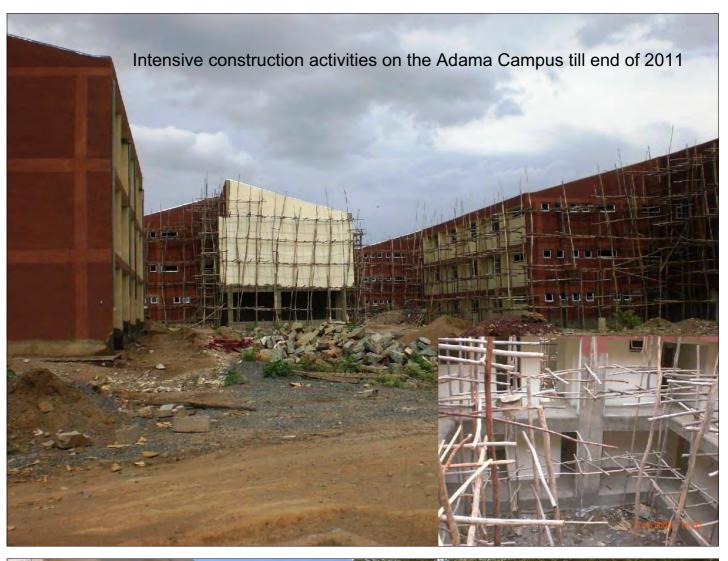
- Networking with international universities
- Tell about Ethiopia and the Ethiopian higher education
- Encourage individuals to link and collaborate with Ethiopian
   TUs / IoTs (incl. I U A (International University of Africa))
- Find and attract open minded researchers / professors as advisors / referees for Master- and PhD-research undertakings and/or block-teaching
- Being committed to the Ethiopian university development
- Jointly with international partners establish and run centers of excellence in Ethiopia
- **...**

Measures for ongoing upgrade

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#### **Adama University**

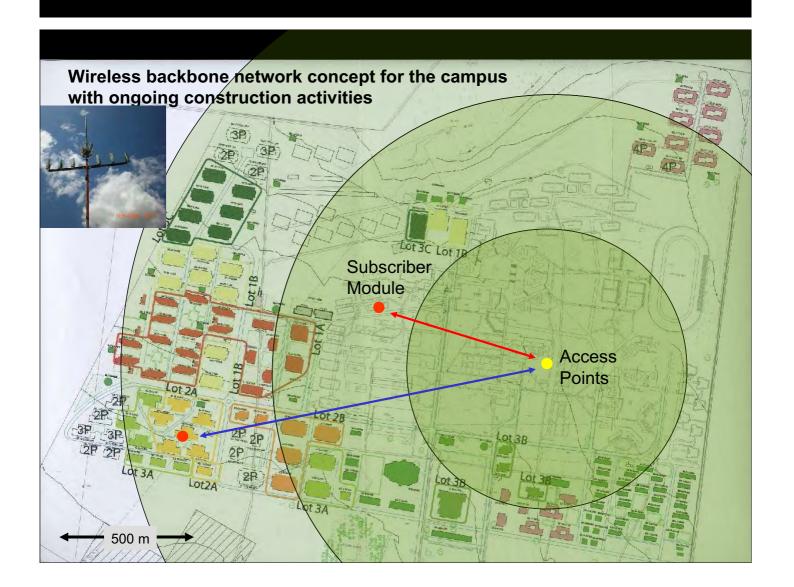
Kaleidoscope





### Kaleidoscope

#### IT Infrastructure







Out of this computer garbage students re-create 40 PCs

Students busy with network installation





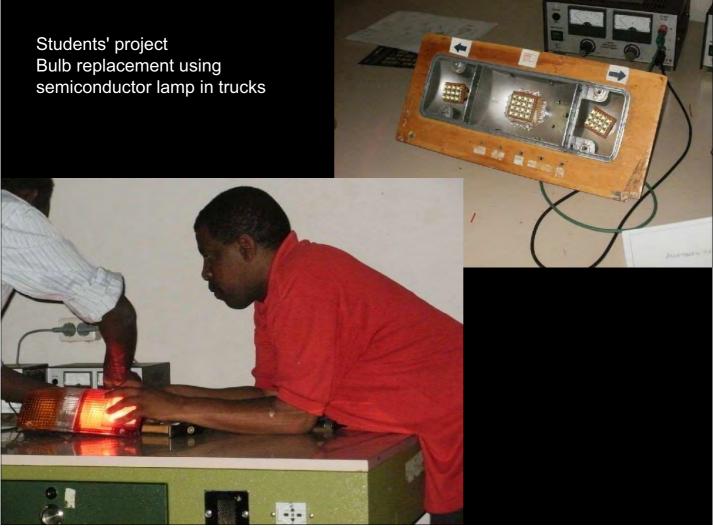


Video-conference-facility for distant teaching in Master programs (import and export)

### Kaleidoscope

Cooperations, R&D Technology Transfer

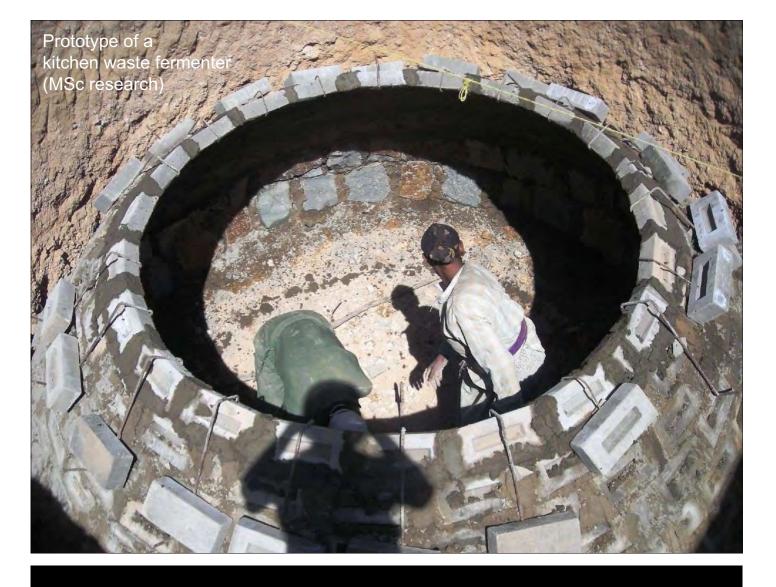




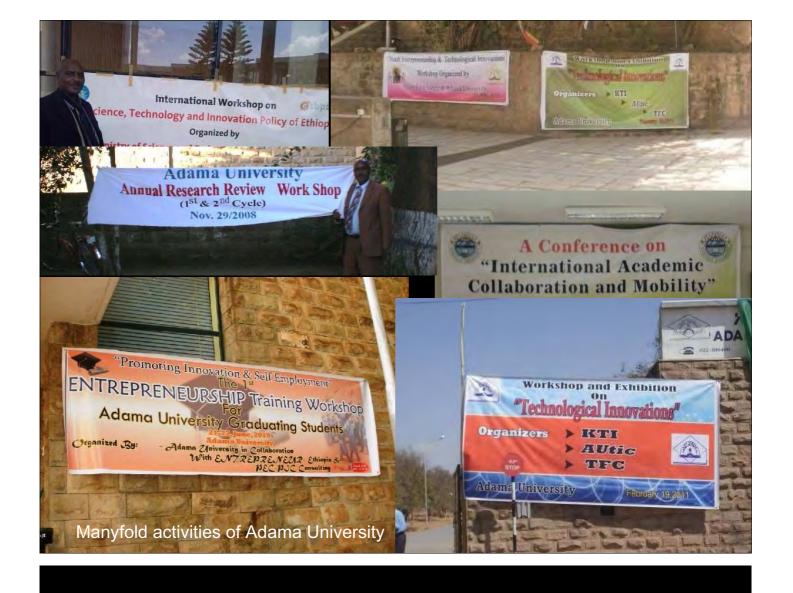


Collaboration with a fully automated bakery producing 50 tons of bread daily



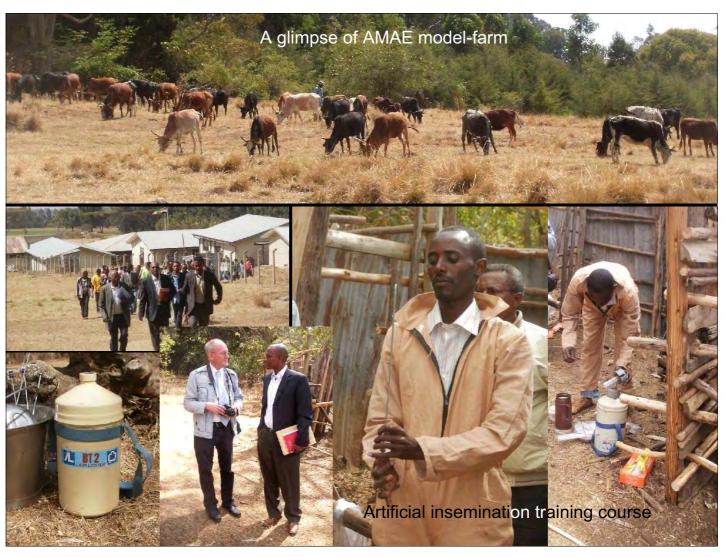






#### Kaleidoscope

Agriculture & Medicine





# Enough for now, but only a minor fraction of concerns

? Questions ? Comments ? Doubts ?

www.adama-university.net www.astu.edu.et